GOVERNANCE DOCUMENT

MISSION
Governance is a process involving students, classified staff, manager/confidential employees, faculty and administrators in deliberations regarding day-to-day and long-range planning and policies for the college. These deliberations lead to recommendations, which the Superintendent/President carries forward, as appropriate, to the Board of Trustees for final approval.

OVERVIEW

There are 5 standing governance committees*; all governance subcommittees serve under the purview of one of these 5 standing committees: College Executive, Institutional Planning Coordination, Academic Affairs, Student Affairs and Administrative Affairs. All governance committees report to the College Executive Committee.

* indicates a Standing committee

Space left intentionally
THE STANDING COMMITTEES AND SUBCOMMITTEES

All governance committees report to the College Executive Committee.

College Executive *

Subcommittees:
- Budget
- College Computer Coordinating
- Enrollment Management
- Equal Employment Opportunity
- Governance Review
- Release Time/Extra Pay
- Staff Development
- Web Oversight

Institutional Planning Coordination *

Subcommittees:
- Master Planning - Team A
- Program Review

Academic Affairs *

Subcommittees:
- Academic Calendar
- Baja Program
- Basic Skills
- Graduation Requirements
- Library & Information Competency
- Scholars Program
- Study Abroad

Student Affairs *

Subcommittees:
- Assessment
- International Students
- Noncredit Student Success & Support Program
- Service Learning
- Student Fees & Tuition
PHILOSOPHY OF GOVERNANCE

Governance is the democratic process utilized by the college for decision-making procedures. Successful governance creates an environment of awareness on campus by having each constituency represented throughout the process. To be effective, governance must:

A. Exhibit the capacity to establish directions and goals
B. React to internal and external stimuli
C. Move with diligence & timeliness
D. Provide the college community with an annual cycle of planning and budgeting
E. Ensure that all constituencies of the college community have an equal opportunity to participate in the decision-making process.

The process is designed to establish the goals, priorities, and objectives of the college.

The exercise of administrative prerogatives must reflect these aims in order to perpetuate an environment of mutuality and trust.

GOVERNANCE MANDATES

The task of governance is the continuing development of the institution and its mission; it takes into account the need for the broadest possible constituency participation and information dissemination.

The College Executive Committee is kept informed of governance activities through all other committees’ minutes that are forwarded to the Governance Office.
The motions/actions from committee minutes are reported to the College Executive Committee through the Governance Committees Summary Report, which is prepared by the Governance Office, forwarded to the President's office, attached to the College Executive agenda and distributed to members of the College Executive Committee prior to each meeting.

After each College Executive Meeting a Governance Update, which lists actions taken by all governance committees and approved and reviewed by the College Executive Committee, is published by the Governance Office and distributed to all employees via email; it is also posted on the Governance webpage.

PRINCIPLES OF GOVERNANCE
1. The Board of Trustees has final responsibility and authority for college policies and procedures; any individual may address the Board regarding these policies and procedures.

2. The Board of Trustees charges the Superintendent/President with the responsibility for governance of the institution; in turn, the Superintendent/President supports a structure and systematic process for decision making.

3. The college governance structure is charged with making recommendations on issues affecting the institution. Subcommittees forward recommendations to standing committees. Standing committees discuss and review the recommendations prior to sending recommended actions forward to the College Executive Committee, which is chaired by the Superintendent/President, who in turn is charged with carrying the approved recommendations forward to the Board of Trustees, as appropriate.

4. The college recognizes the role of collective bargaining in certain aspects of policy development and implementation.

5. The college recognizes the Academic Senate's primary responsibility for making recommendations in areas of curriculum and academic standards (AB 1725).

6. The membership and interrelationships of committees give the governance structure preeminence in the decision-making process.

7. Broad participation from all segments of the college community is encouraged. All five college constituencies (students, classified staff, faculty, manager/confidential employees and administrators) are represented on most governance committees.
8. The executive committee of each constituency (Senate Executive, Guild Executive, CSEA Executive, or ASGCC Executive) appoints representatives to committees; taking into account not only the needs of the constituency but also the broader needs of the college. The manager/confidential employee (non-bargaining unit employee) representative is appointed to committees in consultation with the Superintendent/President and the appropriate administrator.

9. Any governance subcommittee, through minutes that are forwarded to its respective standing committee and the Governance office, can make recommendations to the College Executive Committee.

10. The college community as a whole is informed of the governance process and has access to it through constituency representation. A consistent effort is made to keep the college informed through the publication and distribution via email of the Governance Update and through posting of information on the Governance webpage.

11. Governance is facilitated by communication, timely and appropriate notice of meetings, public deliberation, full campus participation, and published records.

12. Each governance subcommittee and each governance standing committee are expected to take action minutes (see the “Communications & Operations” section). Each subcommittee is charged with forwarding those minutes to its respective members, to the appropriate standing committee with a motions report, and to the Governance Office. In turn, standing committees are charged with review and action on minutes received from their respective subcommittees.

Standing committees submit a motions report to the Governance Office for inclusion in the Governance Committees Summary Report prepared for the College Executive Committee. College Executive in turn forwards appropriate recommendations to the Board.

Minutes, correspondence, and records are the property of the committee or subcommittee and are to remain in its possession. It is the responsibility of the chair to ensure that these files are maintained and passed on to new chairs.

GOVERNANCE STRUCTURE
The governance structure at Glendale College organizes the decision-making process between several standing committees and their subcommittees.
The subcommittees report to one of the following standing committees:
- College Executive Committee
- Institutional Planning Coordination Committee
- Academic Affairs Committee
- Student Affairs Committee
- Administrative Affairs Committee

The College Executive Committee, chaired by the Superintendent/President, is responsible for final review and recommendations, which are then carried forward to the Board of Trustees by the Superintendent/President.

The standing committees, as listed above, develop and formulate the plans, policies and procedures for their respective areas of the college and forward, via meeting minutes, these recommendations to College Executive for final disposition.

Subcommittees report to, and may be assigned specific tasks by, their standing committee. Each governance committee has a mission statement. All members of the college community are encouraged to bring issues forward to the appropriate subcommittee for discussion and recommendation to the appropriate standing committee.

**CREATING A NEW SUBCOMMITTEE**
Standing committees may form new permanent subcommittees with the approval of College Executive. The proposal to create a new subcommittee should go first to the Governance Review Committee; include a rationale for creating the subcommittee; and indicate under which standing committee the subcommittee should be housed. Upon approval by the Governance Review Committee the proposal will be forwarded to the College Executive Committee.

Membership on governance committees is drawn from the five constituencies of the college:
1. Students - listed as ASGCC representatives on the Blue List
2. Classified Staff - listed as CSEA representatives on the Blue List
3. Faculty – listed as Senate, Guild and Joint Faculty on the Blue List
4. Manager/Confidential employees
5. Administrators

Contractual stipulations recognize the American Federation of Teachers (Guild) as the bargaining unit for faculty and the California School Employees Association (CSEA) as the bargaining unit for classified staff. Additionally, the Academic Senate has a state
mandated role in academic leadership. Management (Administration) of the college has special expertise and knowledge in its role.

MEMBERSHIP
Dedicated membership on all governance committees is essential to a successful operation; therefore, members must reflect expertise, interest, and responsibility for the entire college community.

It is noted that several groups, specifically noncredit and off-campus staff, confidential staff, classified managers, and students are frequently under-represented in the decision-making process. In addition, the dissemination of information to individuals/departments directly impacted by the decision-making process must be clearly defined.

The following procedures have been designed with the intent of enhancing representation:

1. The CSEA and the ASGCC shall each be allowed to appoint two (2) representatives with full voting rights from their individual constituencies, to each governance committee, where applicable.

2. Manager/Confidential a.k.a. non-bargaining unit employees shall be allowed to have one (1) representative with full voting rights to each governance committee. Supervisors are advised to provide time for classified staff and manager/confidential representatives to participate on governance committees.

3. The College Executive Committee and the other four standing committees (Institutional Planning Coordination, Academic Affairs, Student Affairs, Administrative Affairs) have restricted representation as listed under the “Committee Representation” section. Subcommittees do not have the same limitations of faculty and administrative representation, but do need to have representation from each constituency where applicable.

Unless special circumstances dictate otherwise the “Noah’s ark-formula” for subcommittees indicates that they should have the following representation:

- 1 Senate
- 1 Guild
- 2 CSEA
- 1 Manager/Confidential
- 2 ASGCC – Students
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* Joint Faculty
* Administration
* Resource

* The number of representatives for the Joint Faculty, Administration & Resource seat may vary in number per subcommittee.

APPOINTMENTS
Each constituent group is responsible for appointing committee members by the end of May to ensure a smooth transition of representation from spring to fall.

Student Representative
Students have an important role as stakeholders and are represented by the Associated Students (ASGCC). The ASGCC makes all student appointments.

Faculty Representative
The Academic Senate and Guild executive committees make all faculty appointments (“Guild,” “Senate,” “Joint Faculty”) when appropriate. “Joint Faculty” are jointly appointed by the Academic Senate and the Guild executive committees, with the exception of released time seats, which are appointed by the Senate and Guild presidents and the appropriate vice president.

Classified Staff Representative
The CSEA president, in consultation with the CSEA executive committee, makes all “CSEA” appointments.

Administration & Manager/Confidential Representative
Where applicable a “Manager/Confidential” representative is appointed to committees by the Superintendent/President and the appropriate administrator. “Administration” members are appointed to committees by the Superintendent/President, in consultation with the vice presidents.

TERMS
Appointing agencies may adjust terms to represent staggered appointments.

1. The Academic Senate and Guild appointments (“Guild,” “Senate,” “Joint Faculty”) are up to 4-year terms.

2. The CSEA appointments (“CSEA”) are up to 2-year terms.
3. The Administration appointments ("Administration," "Manager/Confidential") are 4-year terms; appointments without terms indicate ex officio.

4. The “ASGCC” appointments change each semester subject to students’ schedules.

5. It is in the interest of the governance process to ensure the widest possible participation. Although the importance of expertise is recognized, rotation is strongly encouraged. After a term is completed, the member may be replaced or reappointed.

Please note that “ASGCC”, “Minutes Recorder” and “Resource” do not have a term of service. “Division Chairs” may have a term where applicable.

6. Each constituent group is responsible for appointing committee members by the end of May to ensure a smooth transition of representation from spring to fall.

THE BLUE LIST
A listing of all governance committees, composition of membership, and which constituency individual members represent is posted online through the Governance office. The list is commonly referred to as the “Blue List.”

Appointments are made in the spring and implemented at the beginning of the fall semester. Each constituency usually undertakes assigning and removing representatives from committees during the spring semester. After the appointments have been completed, and the new information has been received in the Governance Office, an updated “Blue List” is prepared, emailed to the college and posted online.

Changes in representation of constituencies (i.e., the number of seats for the Guild, Senate, Joint Faculty, CSEA, ASGCC and Manager/Confidential) on the standing committees are subject to the approval of the College Executive Committee.

Changes in representation of constituencies on an existing subcommittee or representation on a new subcommittee are subject to the review of the Governance Review Committee and approval of the College Executive Committee. However, if any constituency objects to the new subcommittee representation, such changes will be referred for resolution to the College Executive Committee. Final changes must be reported to the Governance Office.
PARTICIPATION & ATTENDANCE
If a committee member is absent fifty percent of the time over a one-year period OR absent for two consecutive meetings without a proxy during the academic year then, at the chair’s recommendation, the member may be replaced by the appointing agency. It is the chair’s or designee’s responsibility to track attendance; this can be done by recording members present or absent in the minutes.

All representatives are encouraged to appoint a proxy if they are unable to attend meetings.

Governance committee chairs shall be selected each fall semester by internal elections, with the exception of the standing committees (College Executive, Institutional Planning Coordination, Academic Affairs, Administrative Affairs, and Student Affairs), whose chairs are specified by the administrative position.

Due to their changing schedules, students may have difficulty attending meetings. Therefore, committees that include student representation should have two student appointments to ensure that student representatives are present at governance committee meetings.

PROXY
Attendance at all committee meetings is mandatory. When a member (student, classified staff, faculty, manager/confidential employee, administrator) of a governance committee will be absent, the member should make every effort to assign a proxy who will attend the meeting on the absent member’s behalf.

It is recommended that the proxy be from the same constituency as the member. The proxy may not already be a voting member of the committee. One person, one vote. The proxy is entitled to full voting rights.

The proxy information form should be brought to the appropriate committee chair, in writing, and should include the date of the meeting, the name of the proxy and the name of the absent member. Whenever possible, it should be signed by the voting member.

If the voting member is away from campus, and therefore unable to sign, the proxy form (available online or in the Governance office), will be accepted at the meeting with the above requested information and the name and signature of the proxy only.

RESOURCE MEMBER
Persons may be added to committees and subcommittees by the committee to serve as resources of information; however, a resource member will not have voting rights. A
resource can be any person a committee feels has expertise to offer with respect to the committee’s business.

RELEASED TIME SEAT
An individual receiving released time to direct a program will be listed under “Joint Faculty”. When released time ends that person will no longer be a committee member. Faculty released time seats are jointly appointed by the Senate and Guild presidents and the appropriate vice president or administrator. Released Time seats are indicated with the [±] symbol on the Blue List.

COMMUNICATIONS AND OPERATIONS
The work of governance is communicated and facilitated through consistent committee procedures. Committees should adhere to the following format and timeline for the dissemination of information from their respective committees:

1. A "Call-for-Agenda-Items" is circulated by the committee chair to each committee member at least five days prior to the date of the meeting. Chairs shall contact ASGCC representatives by emailing <asvpad@glendale.edu>, placing an agenda in the ASGCC mailbox, and through obtaining their student representative’s personal email address.

2. The agenda and related background materials are distributed to committee members at least three days prior to the scheduled meeting.

3. Minutes should include the following information:
   a. minutes adopted or unadopted
   b. meeting date, time, location
   c. members present; absent; proxies, and guests
   d. verification of quorum (see #4 of the “Communications & Operations” section)
   e. time meeting called to order
   f. approval of minutes (indicate date of minutes being approved)
   g. brief rationale of motions/actions
   h. vote results (i.e. MSC = moved, seconded, carried or MSF = moved, seconded, failed or MST = moved, seconded, tabled) of motions/actions taken
   i. motions - name of presenter and second; e.g. “MSC (Smith/Jones) approval of the email policy …”
   j. time of adjournment
   k. next meeting date
   l. name of the minutes recorder, and title or office
4. Quorum is the simple majority of voting members of the committee which is 50% + 1 of the total voting membership.
   NOTE: a vacant voting member seat is not counted when determining quorum.

5. With regard to questions of order, committees follow Robert's Rules of Order.

6. Email voting is strongly discouraged. Issues of an urgent nature arising between regularly scheduled meetings can be addressed by a special meeting. With the approval of 2/3 of the entire voting membership to call the vote, an email vote can be taken if a special meeting cannot occur.

7. Except for the College Executive, Budget, Campus Development, Institutional Planning Coordination, Student Fees committees, emergency meetings of governance committees during intersessions are permissible only if:
   
   A) They are approved by a majority of the voting membership of the committee; AND
   B) All constituencies on the committee are represented at the emergency meeting.

8. Monthly reporting of motions and minutes.
   The Governance Office sends out a schedule for reporting motions and minutes to committee chairs and minutes recorders. The schedule is also available online. The schedule ensures that all governance committee actions are included in the Governance Committees Summary Report for approval by College Executive. Governance subcommittees shall submit two documents, a motions report and minutes, to the respective standing committee as indicated on the list below.

**College Executive Committee***

*Subcommittees:*
- Budget
- College Computer Coordinating
- Enrollment Management
- Equal Employment Opportunity
- Governance Review
- Release Time/Extra Pay
- Staff Development
- Web Oversight
Institutional Planning Coordination Committee *

Subcommittees:
Master Planning - Team A
Program Review

Academic Affairs Committee*

Subcommittees:
Academic Calendar
Baja Program
Basic Skills
Graduation Requirements
Library & Information Competency
Scholars Program
Study Abroad

Student Affairs Committee *

Subcommittees:
Assessment
International Students
Noncredit Student Success & Support Program
Multicultural & Community Engagement
Student Fees & Tuition
Student Success & Support Program
Technology Mediated Services

Administrative Affairs Committee*

Subcommittees:
Campus Development
Environmental Affairs
Safety

* indicates a Standing committee

9. General college awareness of governance committees' activities will be achieved through the posting of minutes on the Governance webpage and through the distribution of the Governance Update through email. Questions on minutes from governance committees may be addressed by contacting the committee chair.
10. When a standing committee approves subcommittee minutes they are approving the minutes as a whole i.e. everything in the minutes. The standing committee may vote not to approve certain recommendations brought forth in subcommittee minutes; this motion shall be recorded in that standing committee’s minutes. For example: “Motion to approve the minutes from the (subcommittee) dated … except the motion on …” When written documents, policies, or procedures are approved or edited by governance committee motion, those documents should be agendized, along with the committee’s minutes, by the appropriate standing committee, for its approval of the document, policy, or procedure.

11. When the College Executive Committee makes a major decision, which will directly affect a specific individual(s) or department(s), the respective administrator for that area shall immediately inform those individuals who will be directly involved with or affected by the decision. Every effort should be made by the designated administrator to see that the information is dispersed to those affected prior to the distribution of the Governance Update.

12. Each constituency group will take care to inform their representatives of their responsibilities and to provide them opportunities to keep their constituencies informed.

13. Each constituent group is responsible for appointing committee members by the end of May to ensure a smooth transition of representation from spring to fall.

URGENT ACTIONS
On occasion, the Superintendent/President may be required to make urgent decisions on matters that would normally be acted upon through the established governance process. If an emergency meeting of the College Executive Committee cannot be convened prior to making the decision, it is incumbent upon the Superintendent/President to immediately inform, in writing, the members of the College Executive Committee of the action taken.

BUDGET DEVELOPMENT
The Budget Committee is responsible for monitoring the budget development process and the ongoing implementation of the annual college budget. The Budget Committee is responsible for recommending to the Superintendent/ President and the College Executive Committee funding priorities within both short-term and long-term income and expense expectations.
The budget process begins with units preparing a recommended budget for their specific area. A participatory process is used within each unit to ensure that requests are responsive to campus needs and reflect established goals and objectives of the college. The units' budget requests are forwarded to the appropriate Vice President of Administrative Services, Student Services and Instructional Services. The Vice Presidents then forward area budget requests to the appropriate Governance committee which is charged with establishing funding priorities that are then forwarded to the Budget Committee for consideration and integration into a district-wide funding priority list. The Superintendent/President is responsible for presenting the final budget proposal to the Board of Trustees.

Under the direction of the Vice President of Administrative Services, administrative services personnel will produce the various fiscal documents requested by the Budget Committee, the Board of Trustees, and various state agencies. Statutory regulations and deadlines, relative to budget development, must be adhered to.

**COMMITTEE REPRESENTATION**
The following lists include the composition of the (5) standing committees:

- College Executive
- Institutional Planning Coordination
- Academic Affairs
- Student Affairs
- Administrative Affairs

Standing committee chairpersons only vote in the event of a tie.

Subcommittee membership composition are listed on the Blue List.

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COLLEGE EXECUTIVE COMMITTEE

MISSION: The College Executive Committee constitutes an effective means of gathering information, deliberating and reporting on issues of concern to the college. College Executive has several subcommittees that report directly to it. College Executive is the highest governance committee for the college and approves all recommendations that the Superintendent/President is charged with carrying forward to the Board.

ACTIVITIES:

1. Serves as the highest and final level of review on governance issues.
2. Serves as the review body for governance items going to the Board of Trustees.
3. Serves as the Committee-On-Committees for the college. It directs governance items through the process.
4. Reviews the report of the Budget subcommittee and makes appropriate recommendations on the annual budget.
5. Establishes and coordinates the mechanism for long-range planning and the development of the College Master Plan.
6. Serves as an appeals body for items rejected at a lower level in the governance process.
7. Oversees the dissemination of information to the college community.
8. Creates Task Force groups, as needed.

CHAIR: Superintendent/President, votes only in the event of a tie

VOTING MEMBERSHIP:

<table>
<thead>
<tr>
<th>Faculty (2)</th>
<th>Senate President, Guild President</th>
</tr>
</thead>
<tbody>
<tr>
<td>Classified Staff</td>
<td>CSEA President</td>
</tr>
<tr>
<td>Students</td>
<td>ASGCC President</td>
</tr>
<tr>
<td>Administrators</td>
<td>(3) Vice-Presidents</td>
</tr>
</tbody>
</table>
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NON-VOTING MEMBERS:

<table>
<thead>
<tr>
<th>Resource persons:</th>
<th>Secretary to the Superintendent/President and Board of Trustees</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Manager/Confidential</td>
</tr>
<tr>
<td></td>
<td>Governance Office Coordinator</td>
</tr>
</tbody>
</table>

SUBCOMMITTEES OF COLLEGE EXECUTIVE:

- Budget
- College Computer Coordinating
- Enrollment Management
- Equal Employment Opportunity
- Governance Review
- Released Time/Extra Pay
- Staff Development
- Web Oversight

*Space left intentionally*
INSTITUTIONAL PLANNING COORDINATION COMMITTEE (IPCC)

MISSION: The Institutional Planning Coordination Committee (IPCC) models and monitors continuous quality improvement to ensure institutional effectiveness.

The committee oversees college planning; assesses the effectiveness of planning; makes recommendations for sustained continuous quality improvement; develops strategies to promote college-wide dialogue, discussion and participation in the integrated planning process; and identifies trends and common needs that reveal institutional and student needs.

These objectives are achieved by the strategic use of institutional data, accreditation standards, federal and state regulation, and community input as guiding principles for assessing institutional effectiveness.

CHAIR: Dean of Research, Planning, & Grants, votes only in the event of a tie

VOTING MEMBERSHIP:

<table>
<thead>
<tr>
<th>Category</th>
<th>Members</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty (4)</td>
<td>Senate President, Guild President, (2) “Joint” faculty appointments, including one from Garfield</td>
</tr>
<tr>
<td>Other Faculty (3-5)</td>
<td>Seats determined by position: Curriculum &amp; Instruction Coordinator, Institutional Outcomes Coordinator, Faculty Accreditation Coordinator, [Planning Coordinator, Program Review Coordinator]</td>
</tr>
<tr>
<td>Classified Staff (2)</td>
<td>CSEA President; and an appointed CSEA member</td>
</tr>
<tr>
<td>Students</td>
<td>(2) Appointed by ASGCC</td>
</tr>
<tr>
<td>Administrators (7)</td>
<td>(3) Vice-Presidents; (4) appointed administrators</td>
</tr>
<tr>
<td>Manager/Confidential:</td>
<td>Program Review Manager</td>
</tr>
</tbody>
</table>

SUBCOMMITTEES OF IPCC:
Master Planning – Team A
Program Review
ACADEMIC AFFAIRS COMMITTEE

MISSION: The Academic Affairs Committee recommends plans, policies, and procedures to the College Executive Committee in support of the instructional activities of the college.

ACTIVITIES:
1. Develops the instructional component of the College Master Plan.
2. Prioritizes budget recommendations for the instructional area.
3. Establishes the academic calendar in cooperation with the Guild.
4. Works cooperatively with the Academic Senate regarding Graduation Requirements.
5. Works with the library to develop instructional resources.
6. Establishes and regulates study abroad programs.
7. Guides management of the Baja Program and Field Studies.
8. Develops and administers the Instructional Computing Plan.
9. Submits recommendations in areas of curricular and academic standards to the Academic Senate for concurrent review and recommendation to the College Executive Committee, as appropriate.

See Administrative Regulation 4000, Mutual Gains Agreement, located on the Board of Trustees webpage and for the areas in which the Academic Senate and Academic Affairs mutually confer.

CHAIR: Vice President, Instructional Services, votes only in the event of a tie

VOTING MEMBERSHIP:

<table>
<thead>
<tr>
<th>Faculty:</th>
<th>All Division Chairs – not to include the Associate Dean of Nursing (see Administration)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Curriculum and Instruction Committee Co-Chair</td>
</tr>
<tr>
<td></td>
<td>Articulation Officer</td>
</tr>
<tr>
<td></td>
<td>Senate Representative</td>
</tr>
<tr>
<td></td>
<td>Guild Representative</td>
</tr>
<tr>
<td></td>
<td>(3) “Joint Faculty”, appointed by the Senate and Guild</td>
</tr>
</tbody>
</table>
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<table>
<thead>
<tr>
<th>Classified Staff:</th>
<th>(2) CSEA Representatives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Students:</td>
<td>(3) ASGCC Representatives</td>
</tr>
<tr>
<td>Administration:</td>
<td>Dean Student Services</td>
</tr>
<tr>
<td>[10 representatives]</td>
<td>(7) Administrators from Instructional Services</td>
</tr>
<tr>
<td>Associate Dean of Nursing</td>
<td></td>
</tr>
<tr>
<td>Administrator from Administrative Services (VP or designee)</td>
<td></td>
</tr>
<tr>
<td>Information Technology (IT)</td>
<td></td>
</tr>
<tr>
<td>Manager/Confidential:</td>
<td>(1) Representative</td>
</tr>
</tbody>
</table>

NON-VOTING MEMBERS:

<table>
<thead>
<tr>
<th>Resource persons:</th>
<th>Vice President Student Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Director Admissions and Records</td>
<td></td>
</tr>
<tr>
<td>Chief Information Systems Officer</td>
<td></td>
</tr>
<tr>
<td>Dean Library and Learning Support Services</td>
<td></td>
</tr>
<tr>
<td>Distance Education Instructional Technology</td>
<td></td>
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<tr>
<td>Senate appointee</td>
<td></td>
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<tr>
<td>Governance Office Coordinator</td>
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</tbody>
</table>

SUBCOMMITTEES OF ACADEMIC AFFAIRS:
Academic Calendar
Baja Program
Basic Skills
Graduation Requirements
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Library & Information Competency
Scholars Program
Study Abroad

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STUDENT AFFAIRS COMMITTEE

MISSION: The Student Affairs Committee recommends plans, policies, and procedures to the College Executive Committee in support of the student services that assist students in attaining their educational objectives.

ACTIVITIES:

1. Develops the Student Services component of the College’s various Master Plans.
2. Prioritizes budget recommendations for the Student Services area.
3. Reviews and recommends policies and regulations relating to students.
4. Oversees the effectiveness of Student Services.
5. Maintains responsibility for the college catalog.

CHAIR: Vice President, Student Services, votes only in the event of a tie

VOTING MEMBERSHIP:

<table>
<thead>
<tr>
<th>Faculty: (10)</th>
<th>Division Chair of Student Services</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Senate Representative</td>
</tr>
<tr>
<td></td>
<td>Guild Representative</td>
</tr>
<tr>
<td>&quot;Joint Faculty&quot; appointed by the Senate and Guild; to include (4) from Student Services, (2) Division Chairs, (1) other faculty</td>
<td></td>
</tr>
<tr>
<td>Classified Staff:</td>
<td>(2) CSEA Representatives</td>
</tr>
<tr>
<td>Students:</td>
<td>(3) ASGCC Representatives</td>
</tr>
<tr>
<td>Administration: (10)</td>
<td>(8) from Student Services: (1) from Administrative Services, and (1) from Instructional Services</td>
</tr>
<tr>
<td>Manager/Confidential:</td>
<td>(1) Representative</td>
</tr>
</tbody>
</table>
NON-VOTING MEMBERS:

<table>
<thead>
<tr>
<th>Resource persons:</th>
<th>Dean Research, Planning and Grants</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1 AIS/ IT</td>
</tr>
<tr>
<td></td>
<td>Student Employment Services</td>
</tr>
<tr>
<td></td>
<td>Governance Office Coordinator</td>
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SUBCOMMITTEES OF STUDENT AFFAIRS:
Assessment
International Students
Noncredit Student Success & Support Program
Multicultural & Community Engagement
Student Fees & Tuition
Student Success & Support Program
Technology Mediated Services

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ADMINISTRATIVE AFFAIRS COMMITTEE

MISSION: The Administrative Affairs Committee recommends plans, policies, and procedures to the College Executive Committee to ensure the proper and efficient administrative operation of the District.

ACTIVITIES:

1. Develops the Administrative Services component of the Strategic Master Plan.
2. Prioritizes budget recommendations for the Administrative Services area.
3. Develops plans, policies and procedures for facilities planning, renovation and maintenance.
4. Develops plans, policies and procedures for the parking operation of the District.
5. Develops plans, policies and procedures for the safe operation of the District.
6. Develops and reviews Board Policies and Administrative Regulations relative to the Administrative, Human Resources and Business operations of the District.

CHAIR: Vice President, Administrative Services, votes only in the event of a tie.

VOTING MEMBERSHIP:

| Faculty: (4) | 1 Senate, 1 Guild, (2) appointed by the Senate and the Guild including one faculty involved in Specially Funded Programs |
| Classified Staff: | (3) CSEA representatives |
| Students: | (2) Students appointed by the ASGCC. |
| Administration: (6) | 3 Administrative Services, 1 Student Services, 1 Instruction, and 1 Noncredit program |
| Manager/Confidential: | 1 Representative |

NON-VOTING MEMBERS:

| Resource persons | Vice President, Student Services |
Glendale Community College District

2511
Administrative Regulation

SUBCOMMITTEES OF ADMINISTRATIVE AFFAIRS:
Campus Development
Environmental Affairs
Safety

Board Policy
None

Adopted: 3/31/83

Revised: Spring 1989; 12/15/09; 05/11/10; 11/15/11; 02/19/13; 06/17/14; 12/08/15;
05/10/16; 05/10/17; 06/12/18; 11/13/18; 12/11/18